

TOWNSHIP OF NORTH DUMFRIES



EMERGENCY RESPONSE PLAN

SEPTEMBER 2005

BY-LAW 2133-05

THE CORPORATION OF THE TOWNSHIP OF NORTH DUMFRIES

BY-LAW NUMBER 2133-05

A BYLAW TO ESTABLISH AN EMERGENCY MANAGEMENT PROGRAM FOR THE PROTECTION OF PUBLIC SAFETY, HEALTH, THE ENVIRONMENT, THE CRITICAL INFRASTRUCTURE, AND PROPERTY, AND TO PROMOTE ECONOMIC STABILITY AND A DISASTER-RESILIENT COMMUNITY.

WHEREAS the Emergency Management Act RSO 1990, Chapter E-9 requires the development, implementation and maintenance of an emergency management program by the Township of North Dumfries;

AND WHEREAS this Act provides for the establishment and maintenance of an organizational structure responsible for emergency management in the Township, and for the provision of staff and financial resources to that organization;

AND WHEREAS this Act requires the emergency management program to conform to standards promulgated by Emergency Management Ontario in accordance with international best practices, preparedness, response and recovery, and also makes provision for the municipality and council to develop and implement an emergency management program to protect public safety, public health, the environment, the critical infrastructure and property, and to promote economic stability and a disaster resilient community.

NOW THEREFORE be it resolved:

1. That an Emergency Management Program be developed and implemented in accordance with the standards published by Emergency Management Ontario in accordance with international best practices;
2. Membership of Emergency Management Program Committee is comprised of the Mayor, Administrator/Clerk-Treasurer and Fire Chief.
3. That the Mayor designated alternate, as provided in the plan, be empowered to declare an emergency and implement the emergency response plan.
4. That certain appointed officials or their designated alternates, as provided in the approved community emergency response plan are empowered to cause an emergency notification to be issued to members of the Emergency Control Group, and to respond to an emergency in accordance with the emergency response plan where an emergency exists but has yet been declared to exist;
5. That, the Emergency Management Program Committee will cause the emergency management program to be reviewed annually and to recommend changes to the program as considered appropriate and refer recommendation to Council for further review and approval; and

6. That the emergency response plan attached hereto as Schedule “A” of the By-law is hereby adopted.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 26th day of September, 2005.

Signed:

Kim Denouden, Mayor

Marvin P. Bosetti, Clerk

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EXECUTIVE SUMMARY

Introduction

This plan has been prepared in order to provide key officials, agencies, and departments within the Township of North Dumfries with a general guideline to the expected initial response to an emergency and an overview of their responsibilities during an emergency.

For this plan to be effective, it is important that all concerned be made aware of its provisions and that every official, agency, and department be prepared to carry out their assigned functions and responsibilities in an emergency. The following paragraphs provide an overview of the background and some of the highlights of this plan.

Background

Provincial Legislation entitled "The Emergency Management Act" is the primary authority enabling municipalities to develop their own emergency response plan.

The Legislation which is short titled "The Emergency Management Act, R.S.O. 1990, Volume 3, Chapter E9," states that the "head of council of a municipality may declare that an emergency exists in the municipality or in any part thereof and may take such action and make such orders as he/she considers necessary and are not contrary to law to implement the emergency response plan of the municipality and to protect the property, health, safety and welfare of the inhabitants of the emergency area."

Highlights of the Plan

There are seven Lower-tier Municipalities within the Region of Waterloo, with each municipality having the responsibility for supplying the initial response in an emergency.

The Mayor of The Township of North Dumfries may request assistance from the Regional Municipality of Waterloo by contacting the Regional Chairman. This may be done **without** activating the Regional Emergency Alerting System.

However, when the resources of The Township of North Dumfries are deemed insufficient to control the emergency, the Mayor will request that the Regional Chair or the Regional Chief Administrative Officer or the Chief of Police or the Regional Fire Co-ordinator activate the Regional Emergency Alerting System in the Regional Municipality of Waterloo Emergency Plan. This will be carried out by the Duty Officer, of the Waterloo Regional Police Service.

The Mayor is ultimately in charge of the emergency and will be the Chair of the Emergency Control Group.

SHORT TITLE

This emergency plan may be cited as the "**Township of North Dumfries Emergency Response Plan**"

DEFINITIONS AND RELEVANT TERMS

Mayor

The Head of Council or alternate (Acting Mayor) for the Township of North Dumfries

Administrator/Clerk-Treasurer

The Administrator/Clerk-Treasurer or alternate for the Township of North Dumfries.

Deputy Clerk

The Deputy Clerk or alternate of the Township of North Dumfries.

Designated Senior Municipal Official

The Senior Municipal Official designated by the Mayor or Acting Mayor to participate on the Regional Emergency Control Group, in place of the Mayor or Acting Mayor.

Township Fire Chief

The Chief of the Fire Department or alternate of the Township of North Dumfries.

Lower-tier Municipality

Lower-tier Municipality means the municipality or corporation of the City of Cambridge, the City of Kitchener, the City of Waterloo, the Township of North Dumfries, the Township of North Dumfries, the Township of Wilmot and the Township of Woolwich. Lower-tier Municipality emergency response plans may be cited as Municipal Emergency Response Plans.

Emergency Operations Centre

The location from which the Emergency Control Group operates. The addresses for the Emergency Operations Centres are listed in Appendix 2. For brevity, the Emergency Operations Centre may be referred to as the EOC

Emergency Control Group

That group of individuals directing those services necessary for mitigating the effects of the emergency. The Administrator is responsible for co-ordinating the operations within the Emergency Operations Centre.

Chief of Police

The Chief of the Waterloo Regional Police Service or alternate.

Regional Fire Co-ordinator

The Fire Co-ordinator or alternate for the Regional Municipality of Waterloo.

Director of Emergency Medical Services

The Director of Emergency Medical Services or alternate for the Regional Municipality of Waterloo.

Commissioner of Public Health/Medical Officer of Health

The Commissioner of Public Health/Medical Officer of Health or alternate for the Regional Municipality of Waterloo.

Public Health

This group is comprised of representatives from the Regional Public Health Department charged with the responsibility of working in association with the Social Services Support Group for the co-ordination of Reception/Evacuation Centre operations.

Commissioner of Social Services

The Commissioner of Social Services or alternate for the Regional Municipality of Waterloo.

Social Services Support Group

The group of Social Service Department staff and Red Cross Team Leader responsible for the dissemination of information between the Commissioner of Social Services and the Reception/Evacuation Centre Manager(s). This group is also involved in the obtaining of resources required by the Commissioner and/or the Reception/Evacuation Centre Manager(s).

Emergency Information Officer

During an emergency the Director of Development Services or alternate for the Township of North Dumfries will assume the role of Emergency Information Office

Director of Human Resources

During an emergency, Director of Recreation or alternate for the Township of North Dumfries will assume the role of Director of Human Resources.

Emergency Site Manager

Appointed by the Emergency Control Group to ensure the agencies responding to the site of the emergency are co-ordinated in their response. The Emergency Site Manager communicates directly with the Administrator/Clerk-Treasurer at the Emergency Control Group.

Citizen Inquiry Service

A service established by the Citizen Inquiry Supervisor (Deputy Clerk) to respond to and redirect inquiries and reports from the public.

Triage

The sorting and allocation of treatment to patients or victims according to a system of priorities designed to maximise the number of survivors.

Inner Perimeter

A restricted area in the immediate vicinity of the emergency scene as established by an Officer-in-Charge/On-Scene Commander from a responding emergency service. Access to the inner perimeter is restricted to those essential emergency personnel actively involved in the occurrence.

Outer Perimeter

The geographic area surrounding the inner perimeter. This area will serve as a co-ordination and assembly point for essential emergency personnel. Access to the outer perimeter is restricted to essential emergency personnel as determined by the Emergency Site Manager.

On-Scene Media Spokesperson

The On-Scene Media Spokesperson is appointed by the Emergency Site Manager at the time of the emergency. This person is responsible for co-ordinating the fast accurate dissemination of information to the media from the On-Scene Media Information Centre. The Spokesperson will also work closely with the Media Co-ordinator to ensure that information released to the media from the scene is consistent with information being released from the EOC Media Information Centre.

On-Scene Media Information Centre

The location at or near the scene from which the media may gather for updated media releases and press conferences. This location will be determined by the designated On-Scene Media Spokesperson, with the approval of the Emergency Site Co-ordinator.

EOC Media Information Centre

The location at or near the Emergency Operations Centre from which the media may gather for updated media releases and press conferences. This location will be determined by the Media Co-ordinator.

Reception/Evacuation Centre

A reception/evacuation centre is a facility used to register and provide care/shelter to persons displaced by the emergency.

Emergency Area

The area in which the emergency exists.

Regional Chair

The Head of Council or alternate for the Regional Municipality of Waterloo.

Regional Chief Administrative Officer

The Chief Administrative Officer or alternate for the Regional Municipality of Waterloo.

Commissioner of Transportation and Environmental Services

The Commissioner of Transportation and Environmental Services or alternate for the Regional Municipality of Waterloo.

Critical Incident Stress Team

The Police, Fire and Emergency Medical Services operate a trained volunteer Critical Incident Stress (CIS) Team. The CIS Team is available for stress debriefing during and succeeding emergencies and major incidents by contacting one of the emergency services agencies.

CEO Cambridge & North Dumfries Hydro Inc.

The CEO of Cambridge & North Dumfries Hydro Inc., or alternate.

President Cambridge & North Dumfries Hydro Inc.

The President of Cambridge & North Dumfries Hydro Inc..

THE TOWNSHIP OF NORTH DUMFRIES EMERGENCY RESPONSE PLAN

PART I

INTRODUCTION, AIM, ALERTING SYSTEM, OPERATIONS CENTRE

1. Introduction

- (1) As per the Emergency Management Act, “emergency” means a situation or an impending situation caused by the forces of nature, and accident, an intentional act or otherwise that constitutes a danger of major proportions to life or property. Emergencies by their nature or magnitude require a co-ordinated response by a number of organizations, both governmental and private, under the direction of the appropriate elected and senior municipal officials, as distinct from routine operations carried out by organizations as normal day to day procedures.
- (2) While most peacetime emergencies could occur within the geographical area of The Township of North Dumfries, those most likely to occur are: droughts, epidemics, hydro-electric power blackouts, transportation accidents involving hazardous material, air pollution, blizzards, extreme cold, floods, fog, hailstorms, lightning storms, tornadoes, windstorms, air or rail crashes, toxic or flammable gas leaks, building or structural collapse, critical infrastructure failures, extreme heat, snowstorms, mass casualty incidents, and the breakdown in flow of essential services/supplies due to strikes or any combination thereof.

2. Aim

- (1) The aim of the Township of North Dumfries Emergency Response Plan is to outline a plan of action for the efficient deployment, and co-ordination of the Township's services, agencies and personnel to provide the earliest possible response in order to:
 - (a) protect and preserve life and property;
 - (b) assist the Region of Waterloo and or other Lower-tier Municipalities as requested;
 - (c) minimize the effects of the emergency on the Township of North Dumfries,
 - (d) restore essential services.

3. Emergency Alerting System

- (1) The Mayor or the Administrator/Clerk-Treasurer or the Regional Police Chief or the Township Fire Chief or alternates may request that the Duty Officer of the Waterloo Regional Police Service activate the Emergency Alerting System.
- (2) The Duty Officer of the Waterloo Regional Police Service is responsible for alerting members of the Emergency Control Group and passing on such information as required. (refer to Appendix I)
- (3) The Emergency Alerting System is illustrated in Diagram #1 of this plan.
- (4) Members of the Emergency Control Group who will not be notified by the Waterloo Regional Police Service, are to refer to Appendix 1-A Township of North Dumfries Alerting System for call-out procedure.

4. Emergency Operations Centre

4.1 Introduction

- (1) In the event of an emergency, an Emergency Operations Centre (EOC) will be established. The Emergency Control Group, the Support and Advisory Staff and other groups will congregate and work together at the Emergency Operation Centre to make decisions, share information and provide support as required to mitigate the effects of the emergency. The Administrator/Clerk-Treasurer is responsible for the co-ordination of **all** operations within the EOC.
- (2) The EOC will consist of:
 - (a) a meeting room for the Emergency Control Group;
 - (b) A Communications room;
 - (c) a room for the Public Health and Social Services Support Groups;
 - (d) rooms for support and advisory staff and other groups as required; and
 - (e) a Media Information Centre and Press Conference Area.

4.2 Location

- (1) The primary location of the EOC is the North Dumfries Township Municipal Building at 1171 Greenfield Road, R. R. #4 Cambridge.
- (2) When a Regional emergency arises as a result of an emergency in the Township of North Dumfries, the operations centre **may** be the same as that designated for the Emergency Control Group.
- (3) Where the emergency initially affects two or more Lower-tier Municipalities, the primary EOC should be the Regional Emergency

Operations Centre at 150 Frederick Street, Kitchener, as appropriate. If not appropriate, the Regional CAO will advise of the EOC location.

4.3 Emergency Control Group Meeting Room

- (1) The Emergency Control Group requires a secure and quiet meeting room adjacent to the Communication Room.
- (2) To promote an effective emergency meeting, this room requires:
 - (a) a map(s) of suitable scale, depicting up-to-date information related to the emergency;
 - (b) a visual board depicting up-to-date status information on the emergency;
 - (c) a recording device and tapes suitable for recording Emergency Control Group meetings (optional);
 - (d) telephone(s) for outgoing calls only

4.4 Communication Room

- (1) While the Emergency Control Group is engaged in meetings, they will require assistants to take messages and convey their decisions. Therefore, a separate communication room must be established in close proximity to the Emergency Control Group room.
- (2) To be effective, the Communications Room requires:
 - (a) maps of suitable scale depicting up-to-date information related to the emergency;
 - (b) a visual board depicting up-to-date status information on the emergency;
 - (c) a chronological log of all-significant communications and events related to the emergency;
 - (d) sufficient outside telephone lines for all communicators and the Communications Manager. (In the event that there are not enough telephones available, the use of cellular telephones with batteries and/or back-up generators should be considered); and
 - (e) each emergency or support service with radio communication equipment will utilise this equipment in the Communications Room.

- (3) Each member of the Emergency Control Group should designate at least one or two persons, depending on the nature and scope of the emergency, to handle in-coming and out-going communications or assist as otherwise required.
- (4) The communicators will be responsible for operating telephones and radios within the Communications Room and relaying messages between their respective representatives on the Emergency Control Group and other key locations.

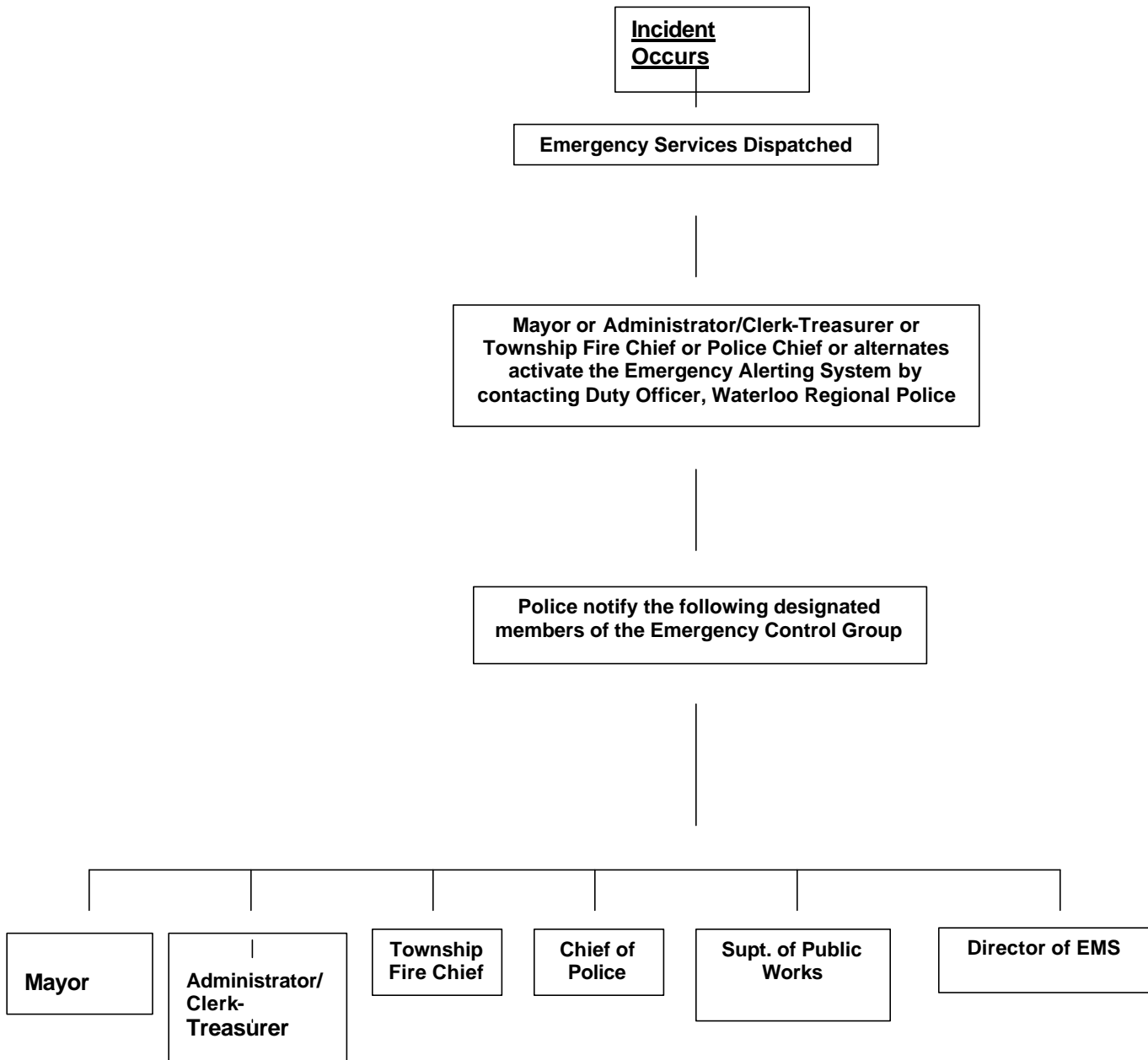
4.5 Communications Manager - EOC Communications Room

- (1) A Communications Manager will be designated by the Administrator/Clerk-Treasurer to co-ordinate activities and communications within the Communications Room. The Communications Manager and an assistant will be selected at the time of the emergency with preference given to an experienced Police Communicator, a member of a Fire Department not directly involved with the incident, or a Regional or Lower-tier Municipality employee with emergency management experience, as available.
- (2) **The Communications Manager will be responsible for:**
 - (a) providing the Administrator/Clerk-Treasurer with reports on the emergency situation and any other pertinent information at regular intervals, or as requested;
 - (b) providing assistance to the communicators in relation to communication equipment problems, where possible and practical;
 - (c) co-ordinating and prioritising the flow of messages between the Communications Room and the Emergency Control Group, and other desired groups or locations;
 - (d) maintenance of a chronological log of significant communications and events;
 - (e) maintenance of a situation or status board;
 - (f) maintenance of a map or maps containing vital information relative to the emergency.

Diagram #1

July 2005

EMERGENCY ALERTING SYSTEM

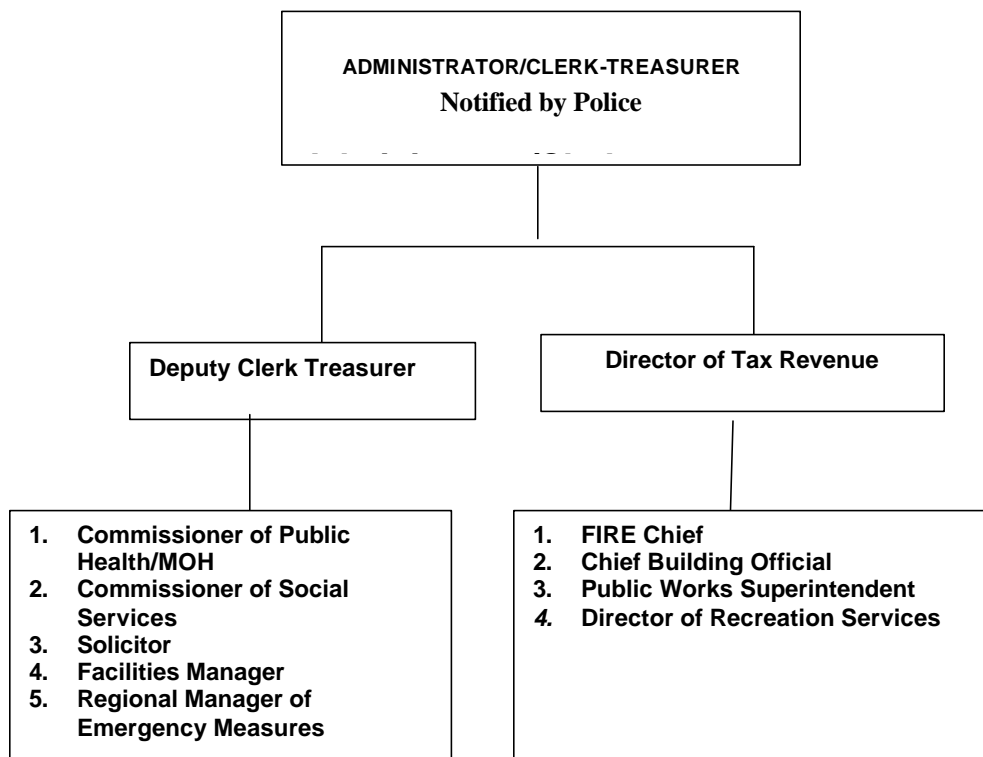


* Please note that the *Administrator/Clerk-Treasurer* will notify all other members of the Emergency Control Group.

Diagram 2

July 2005

TOWNSHIP OF NORTH DUMFRIES INTERNAL ALERTING SYSTEM



PART II

DECLARATION OF AN EMERGENCY

5. Action Prior to Declaration

- (1) When an emergency exists, but has not yet been declared to exist, Township employees may take such action(s) under this emergency plan as may be necessary to protect the lives and property of the inhabitants of the Township of North Dumfries.

6. Municipal Emergency

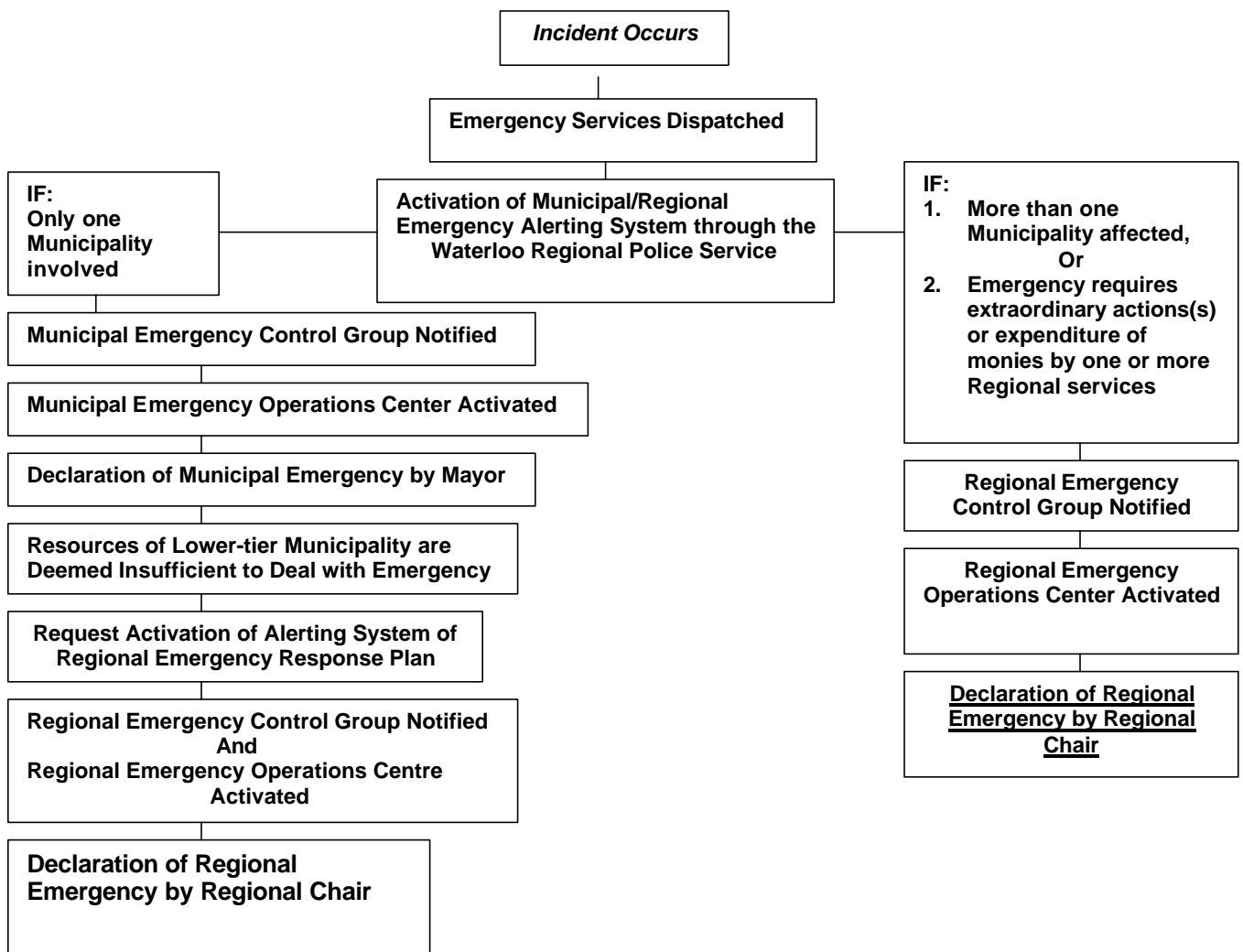
- (1) The Mayor or Acting Mayor of the Township of North Dumfries, as Head of the Council, is responsible for declaring that a municipal emergency exists within the boundaries of the Township. This decision is made in consultation with other members of the Emergency Control Group.
- (2) Upon such declaration, the Mayor notifies:
 - (a) The Regional Chair;
 - (b) The Ministry of Community Safety and Correctional Services through Emergency Management Ontario's Duty Officer on a 24/7 basis at 1-866-314-0472 or 416-314-0472. if you experience any difficulty in contacting the EMO Duty Officer, calls the OPP Duty Officer at (705) 329-6950;
 - (c) The Council of the Township; and
 - (d) The Mayor shall ensure that the public, the media, and neighbouring municipal officials are also advised of both the declaration and termination of an emergency.
- (3) The Mayor may request assistance from the Regional Municipality of Waterloo by contacting the Regional Chair and Chief Administrative Officer **without** activating the Regional Emergency Alerting System.
- (4) When the resources of the Township are deemed insufficient to control the emergency, the Mayor may request that the Regional Chair or the Regional Chief Administrative Officer or the Chief of Police or the Regional Fire Co-ordinator or their alternates activate the Regional Emergency Alerting System, through the Duty Officer of the Waterloo Regional Police Service.

- (5) Once the Regional Emergency Response Plan is implemented, the Mayor or Acting Mayor, or a designated Senior Municipal Official and the Township Fire Chief will then become members of the Regional Emergency Control Group.
- (6) The remaining Township staff from the Emergency Control Group within the Township will then remain as the support group or support staff to the Mayor, or the Acting Mayor or the designated Senior Municipal Official.
- (7) All decisions by the Emergency Control Group (as appropriate) affecting the lives and property of the inhabitants within the Township of North Dumfries shall be made in consultation with the Mayor or Acting Mayor of the Township.

7. Regional Emergency

- (1) The Regional Chair or Acting Regional Chair as Head of Council, in consultation with the Regional Emergency Control Group is responsible for declaring an emergency to exist within the Regional Municipality of Waterloo when:
 - (a) The Mayor or Acting Mayor of the Township of North Dumfries requests that the Regional Emergency Plan be implemented; or
 - (b) The emergency affects a large portion of the inhabitants of more than one Lower-tier municipality within the Region; or
 - (c) The emergency requires extraordinary actions or expenditure of monies by one or more Regional services for the protection of life and property.
- (2) Upon declaration of an emergency, the Regional Chair notifies the following persons:
 - (a) The Mayor or Acting Mayor of the Township of North Dumfries and other Area Municipalities (as appropriate);
 - (b) The Ministry of Community Safety and Correctional Services through Emergency Management Ontario's Duty Officer on a 24/7 basis at 1-866-314-0472 or 416-314-0472. if you experience any difficulty in contacting the EMO Duty Officer, calls the OPP Duty Officer at (705) 329-6950.
 - (c) Regional Council; and
 - (d) Ensures that the public, the media, and neighbouring municipal officials are also advised of both the declaration and termination of an emergency.

STEPS LEADING TO THE DECLARATION OF THE REGIONAL EMERGENCY



PART III

TERMINATION OF EMERGENCY

8. Municipal Emergency

(1) A Municipal Emergency may be declared terminated at any time by:

- (a) The Mayor or Acting Mayor, or
- (b) The Township Council, or
- (c) The Premier of Ontario.

(2) Upon termination of a Municipal Emergency the Mayor notifies:

- (a) The Regional Chair, and
- (b) The Township Council, and
- (c) The Ministry of Community Safety and Correctional Services through Emergency Management Ontario's Duty Officer on a 24/7 basis at 1-866-314-0472 or 416-314-0472. if you experience any difficulty in contacting the EMO Duty Officer, calls the OPP Duty Officer at (705) 329-6950;
- (d) ensures notification of termination to public, media and neighbouring municipal Officials, and
- (e) Determines with consultation of the control group and other municipal officials whether it is necessary to proceed with the recovery plan (Appendix 11, attached).

9. Regional Emergency

(1) A Regional Emergency may be declared terminated at any time by:

- (a) The Regional Chair or Acting Regional Chair, or
- (b) Regional Council, or
- (c) The Premier of Ontario.

(2) Upon termination of a Regional Emergency the Regional Chairman notifies:

- (a) The Mayor(s) or Acting Mayor(s) of affected Area Municipality(s), and
- (b) Regional Council, and
- (c) The Ministry of Community Safety and Correctional Services through Emergency Management Ontario's Duty Officer on a 24/7 basis at 1-866-314-0472 or 416-314-0472. If you experience any difficulty in contacting the EMO Duty Officer, calls the OPP Duty Officer at (705) 329-6950;

- (d) Ensures notification of termination to public, media and neighbouring municipal officials.

10. Debriefing of an Emergency

(1) Introduction and Purpose

- (a) A meeting of key officials from responding organizations (including but not limited to the member of the Emergency Control Group, Support and Advisory staff and members of the Emergency Site Management Team) to formally discuss issues of mutual interest pertaining to a major incident or emergency.
- (b) An opportunity for organizations/departments involved in emergency management post disaster to review the lessons learned.

(2) Benefits of Hosting an Emergency Debriefing;

- (a) Provides factual information for report.
- (b) Provides an opportunity for all involved to exchange ideas and information.
- (c) Provides recommendations for future action to evolve the Emergency Management Program relative to procedures, policy formation, decision-making, operation, technical capabilities, equipment/supplies, communications, media relations, training, and improvements in the Emergency Response Plan, and role clarifications.
- (d) Establishes a Work Plan for the Township's Emergency Program Committee with goals, objectives, tactics/tasks, deadlines and priorities.
- (e) Improves operational readiness.
- (f) Builds public trust and confidence.
- (g) Improves inter-agency communication, collaboration, and co-operation

PART IV

REQUEST FOR PROVINCIAL ASSISTANCE

11. Request for Provincial Assistance

- (1) Under certain circumstances departments or agencies responding in accordance with the Township of North Dumfries Emergency Response Plan may be required to request assistance of (a) Ministry(s) or Agency(s) of the Province of Ontario. The requesting of said services should **not** be deemed to be a request that the Government of the Province of Ontario assumes authority and control of the emergency.
- (2) When the combined resources of the Regional Municipality of Waterloo and the seven Lower-tier Municipalities are deemed insufficient, **then** the Regional Chair may request assistance from the Premier of Ontario.
- (3) Such a request shall be made to:

Ministry of Community Safety and Correctional Services
Emergency Management Ontario
1-866-314-0472 or 416-314-0472
Fax: (416) 314-0474

During an emergency, assistance may be requested from Emergency Management Ontario at any time. Emergency Management Ontario's Duty Officer may be reached 24/7. Emergency Management Ontario can co-ordinate assistance from a number of Provincial agencies and the Federal Government through the Provincial Operations Centre. When requested, Emergency Management Ontario will send a Community Officer to the Township of North Dumfries to the Region of Waterloo to provide provincial liaison and advice.

- (4) Under section 7 of the Emergency Management Act, R.S.O. 1990, Chapter E9, the Premier of Ontario **may**:
 - (a) Upon receiving such a request declare that an emergency exists throughout Ontario or in any part thereof and may take such action and make such orders as he/she considers necessary and are not contrary to law, and
 - (b) Exercise any power or perform any duty conferred upon a minister of the Crown or a Crown employee by or under an Act of Legislature, and
 - (c) Where a declaration is made and the emergency area or any part thereof is within the jurisdiction of a municipality, the Premier of Ontario may, where he/she considers it necessary, direct and control the administration, facilities and equipment of the municipality to ensure the provision of necessary services in the emergency area, and, without restricting the generality of the foregoing, the exercise by the municipality of its power and duties in the emergency area, whether under an emergency plan or otherwise is subject to the direction and control of the Premier, and
 - (d) Require any municipality to provide such assistance, as he/she considers necessary to an emergency area or any part thereof that is **not** within the jurisdiction of the municipality, and may direct and control the provision of such assistance.

PART V

EMERGENCY CONTROL GROUP

12. Composition

- (1) The Emergency Control Group is comprised of persons holding the following positions, or their appropriate alternates:
 - (a) Mayor
 - (b) Administrator/Clerk-Treasurer
 - (c) Township Fire Chief
 - (d) Public Works Superintendent
 - (e) Chief of Police
 - (f) Director of Emergency Medical Services, Region of Waterloo

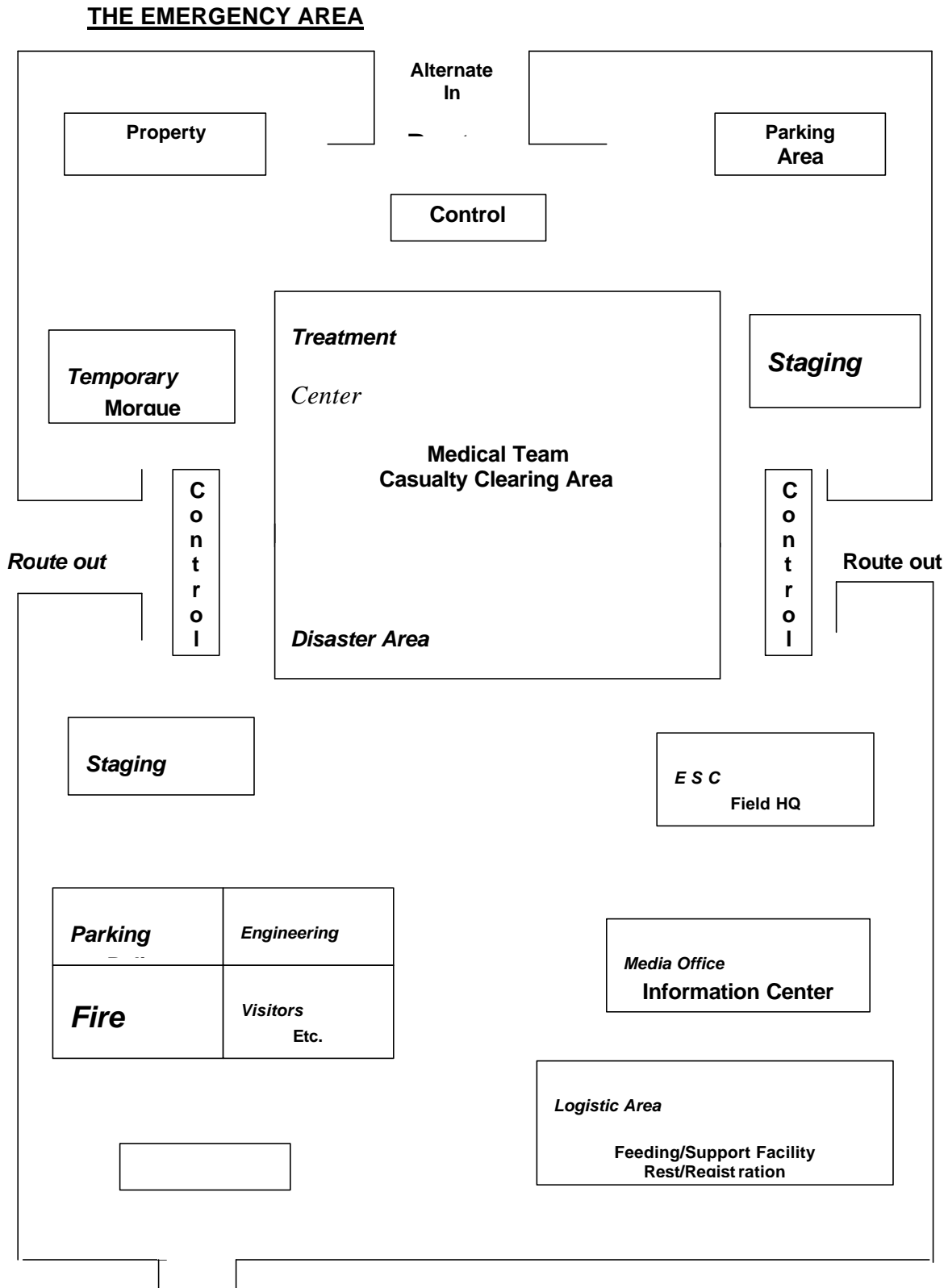
- (2) Additional personnel called or added to the Emergency Control Group may include:
 - (a) Manager of Emergency Measures, Region of Waterloo
 - (b) Commissioner of Social Services, Region of Waterloo
 - (c) Commissioner of Public Health/Medical Officer of Health, Region of Waterloo
 - (d) Representative Cambridge & North Dumfries Hydro Inc.
 - (e) Representative Cambridge & North Dumfries Hydro Inc. Inc
 - (f) Region Fire Co-ordinator
 - (g) A representative of the Grand River Conservation Authority; and
 - (h) Any other officials, experts or representatives deemed necessary by the Emergency Control Group.

- (3) The Control Group may function with only a limited number of persons depending upon the emergency. While the Emergency Control Group may not require the presence of all the people listed on the Control Group, this shall not preclude the notification of **all** members of the Emergency Control Group.

13. Group Responsibilities

- (1) The actions or decisions which the Emergency Control Group is likely to be responsible for are:
 - (a) Calling out and mobilizing their emergency service, agency and equipment.
 - (b) Co-ordinating and directing their service and ensuring that any actions necessary for the mitigation of the effects of the emergency are taken, provided they are not contrary to law.
 - (c) Determining if the location and composition of the Emergency Control Group are appropriate.
 - (d) Advising the Mayor as to whether the declaration of an emergency is recommended.
 - (e) Designating any area of the Township as an "emergency area" (see Diagram #4)

- (f) Ensuring that an Emergency Site Manager has been appointed.
- (g) Co-ordinating and/or overseeing the evacuation of inhabitants considered to be in danger.
- (h) Discontinuing utilities or services provided by public or private concerns, i.e. hydro, water, gas, closing down a retail / industrial operations.
- (i) Arranging for services and equipment from local agencies **not** under Township control, i.e. private contractors, volunteer agencies, service clubs.
- (j) Notifying, requesting assistance from and/or liaising with various levels of government and any public or private agencies **not** under Township control as considered necessary.
- (k) Determining if additional volunteers are required and if appeals for volunteers are warranted.
- (l) Determining if additional transport is required for evacuation or transport of persons and/or supplies.
- (m) Ensuring that pertinent information regarding the emergency is promptly forwarded to the Emergency Information Officer and Citizens Inquiry Supervisor, for dissemination to the media and public.
- (n) Determining the need to establish advisory group(s) and/or sub-committees.
- (o) Authorizing expenditure of monies required dealing with the emergency.
- (p) Notifying the service, agency or group under their direction, of a declaration of **termination** of the emergency.
- (q) Maintaining a log outlining decisions made and actions taken, and submitting a summary of the log to the Administrator/Clerk-Treasurer within two weeks of the termination of the emergency, as required.
- (r) Participating in the debriefing within one-week following the emergency.
- (s) Provide required personal needs for on-site emergency workers during and post incident.
- (t) The provision of administrative and logistical support for any Township Services, which may become involved.



14.

Individual Responsibilities

14.1 Mayor

- (1) The Mayor is ultimately in charge of the emergency and will be the Chair of the Emergency Control Group.
- (2) The Mayor or Acting Mayor, as Head of Council is also responsible for:
 - (a) If required, activating the Emergency Alerting System through the Duty Officer of the Waterloo Regional Police Service.
 - (b) Declaring an emergency to exist.
 - (c) Declaring an emergency to be terminated.
 - (d) Notifying the Regional Chair of the Regional Municipality of Waterloo and the Ministry of Community Safety and Correctional Services of the declaration of an emergency and the termination of declaration of the emergency.
 - (e) With the assistance of the Township Clerk, ensuring that the Township Councillors are advised of the declaration and termination of declaration of the emergency, and are kept apprised of the emergency situation.
 - (f) Ensuring that the public, the media and neighbouring municipal officials are also advised of both the declaration and termination of an emergency.
 - (g) Act as the spokesperson for the Township of North Dumfries.

14.2 Administrator/Clerk-Treasurer

- (1) The Administrator/Clerk-Treasurer for the Township of North Dumfries is responsible for:
 - (a) If required, activating the Emergency Alerting System through the Duty Officer at the Waterloo Regional Police Service.
 - (b) If required, activating the Township Internal Alerting System.
 - (c) Ensuring that a Communications Manager and an assistant have been assigned to co-ordinate all communication operations within the Emergency Operations Centre (EOC).
 - (d) Advising the Mayor on Township policies and procedures, as appropriate.
 - (e) Ensuring that the Control Group adheres to a reporting or business cycle, whereby the Emergency Control Group enacts at a predetermined time to share information, identify issues and problems to be resolved at the EOC.
 - (f) Maintaining throughout the Emergency an agenda of issues/problems, actions and solutions so that at each meeting an agenda of issues/problems previously identified and not resolved will be ready for review and discussion.
 - (g) Approving major announcements and media releases prepared by the Media Co-ordinator, in consultation with the Emergency Control Group.

- (h) Advising the Treasurer to notify the Emergency Support and Advisory Staff, and any other Township staff that are required.
- (i) The provision of support staff to assist the Emergency Control Group in the co-ordination, collection and dissemination of information relative to the emergency.
- (j) Ensuring that a communication link is established between himself/herself and the appointed Emergency Site Manager.

14.3 Township Fire Chief

- (1) The Township Fire Chief is responsible for:
 - (a) If required, activating the Emergency Alerting System through the Duty Officer of the Waterloo Regional Police Service.
 - (b) Making arrangements for the required additional fire or emergency team responses with the Regional Fire Co-ordinator and/or Fire Marshal of Ontario.
 - (c) Advising the Emergency Control Group on matters concerning fire suppression and/or fire prevention in areas where the emergency has caused increased fire risks.
 - (d) The establishment of an inner perimeter within the Emergency Area when the Fire Service is the lead agency.
 - (e) The protection of life and property.
 - (f) Providing an Emergency Site Manager if required.
 - (g) Organizing and co-ordinating their fire fighting and rescue services.
 - (h) Exercising control of the fire department, and any responding fire fighting apparatus and manpower, in the event of a Regional Mutual Aid activation.
 - (i) Liaising with the Regional Fire Co-ordinator as to the status and requirement of related activities.

14.4 Public Works Superintendent

- (1) The Public Works Superintendent is responsible for:
 - (a) The maintenance, construction, and repair of Township roads.
 - (b) Contacting the appropriate Region of Waterloo Staff concerning the maintenance of sanitary sewage and water systems.
 - © The provision of equipment for emergency pumping operations.
 - (d) Liaising with the Township Fire Chief concerning emergency water supplies for fire fighting purposes.

- (e) The provision of emergency potable water, supplies and sanitation facilities to the requirements of the Commissioner of Public Health Services/Medical Officer of Health.
- (f) If necessary, arranging for the inspection and demolition of unsafe buildings, as directed by the Township Chief Building Official.
- (g) Discontinuing any Public Works service or utility to any consumer as required.
- (h) Restoration of discontinued Public Works services as determined by the Emergency Control Group.
- (i) Liasing with public utilities to disconnect any service representing a hazard and/or to arrange for the provision of alternate services or functions.
- (j) Liasing with the Grand River Conservation Authority with respect to Floods and Flood related emergencies.
- (k) Providing Township Public Works vehicles and equipment as required by any other emergency services and ensuring that all vehicles and equipment are ready for immediate use.
- (l) Ensuring the implementation of the **Township of North Dumfries Contingency Plan for Spills of Oil and Other Hazardous Materials** if such action is necessary.
- (m) If necessary, liasing with Director(s) of Public Works for the Area Municipalities and/or the Commissioner of Transportation and Environmental Services for the Regional Municipality of Waterloo to ensure a co-ordinated response.
- (n) Procuring staff to assist, as required.
- (o) Providing an Emergency Site Manager if required.
- (p) When required, assisting the Emergency Site Manager as appointed by the Emergency Control Group in fulfilling their responsibilities.

14.5 Chief of Police

- (1) The Chief of the Waterloo Regional Police Service is responsible for: "Conducting investigation where legally required to do so and notify other investigative agencies as required and provide assistance to those agencies." and participating in a debriefing and assisting the Township Fire Chief in the preparation of a report on the emergency.
- (2)
 - (a) If required, activating the Emergency Alerting System through the Duty Officer of the Waterloo Regional Police Service.
 - (b) Notification of the Emergency Control Group through the Emergency Alerting System.
(Appendix 1)
 - (c) Notification of necessary emergency municipal services as required
 - (d) The establishment of an on-scene command post. and the appointment of the Police OIC to the ESM Team

- (e) Ensuring that a communication link is established between the Emergency Control Group and the Police On-Scene Command Post.
- (f) The establishment of an inner perimeter within the Emergency Area when the WRPS are the lead agency.
- (g) The establishment of an outer perimeter in the vicinity of the emergency to facilitate the movement of emergency vehicles and restrict access to essential emergency personnel.
- (h) The provision of traffic control to facilitate the movement of emergency vehicles.
- (i) Alerting persons endangered by the emergency and the co-ordination of evacuees to reception/evacuation centres.
- (j) The designation and initial opening of appropriate reception/evacuation centres, as required.
- (k) Immediate alerting of the Commissioner of Social Services regarding the location(s) of the reception/evacuation centre(s) and the approximate time of arrival of the first evacuees. Where time and circumstances permit, the initial designation of reception/evacuation centres will be done in consultation with the Commissioner of Social Services in order to ensure that the resources of the reception/evacuation centre site selected meet the needs of the evacuees. Whenever feasible site selection shall be done using the Region's Reception/Evacuation Centre Site Selection Protocol.
- (l) The protection of life and property and the provision of law and order.
- (m) The provision of police service at the EOC, reception/evacuation centres, holding areas, and other facilities, as required.
- (n) Notifying the coroner of fatalities, and providing assistance to the Coroner with regard to the Management of fatalities. All fatality management is conducted under the direction of the Coroner.
- (o) Providing an Emergency Site Manager if required.
- (p) When required assisting the Emergency Site Manager as appointed by the Emergency Control Group in fulfilling the responsibilities.

14.6 Director of Emergency Medical/Services

- (1) The Director of Emergency Medical Services representative is responsible for:
 - (a) Providing liaison with Police, Fire and other agencies active the EMS OIC/Site Co-ordinator to ensure triage and treatment at the site of the emergency.

- (b) Providing liaison with the Commissioner of Public Health/Medical Officer for information regarding invalids or disabled citizens that may reside in an area to be evacuated and require ambulance or other stretcher transportation.
- (c) Providing liaison with hospitals for the efficient distribution of casualties through the Cambridge Central Ambulance Communication Centre (CACC) dispatch.
- (d) Assessing the need and initial request for on-site medical teams from hospitals and whether assistance is required from Police or other emergency services in providing transportation to the scene for these medical teams.
- (e) In conjunction with the EMS OIC, assessing the need and initial request for on site medical team from hospitals and whether assistance is required from Police or other emergency services in providing transportation to the scene for these medical teams NOTE: Hospital will not routinely provide on-site triage or medical teams. Medical assistance may be requested to deal with extraordinary instances such as prolonged and extensive entrapment, etc.
- (f) Assessing the need and the initial request for special emergency health service resources at the emergency site, i.e; ambulance buses e.g., multi-patient units, support units, air ambulances, etc. The Director of Emergency Medical Services is then responsible for forwarding all requests to CACC
- (g) In conjunction with the EMS OIC, assessing the need, providing the main radio and telephone communication link through dispatch among health services, and notifying and requesting assistance of the Ontario Ministry of Health and Long Term Care, Emergency Health Services Branch.
- (h) Ensuring that medical supplies are available at the emergency area and the reception/evacuation centre(s).
- (i) The establishment of an on-scene command post and the appointment of the EMS OIC to the EMS Team
- (j) If required, providing an Emergency site Manager.
- (k) Participating in a debriefing and assisting the Township Fire Chief in preparation of a report on the emergency.
- (l) Ensuring that medical supplies are available at the emergency area and the reception/evacuation centre(s).
- (m) When required assisting the Emergency Site Manager as appointed by the Emergency Control Group in fulfilling their responsibilities

14.7 Regional Fire Co-ordinator

- (1) The Regional Fire Co-ordinator will be responsible for;
 - (a) If required, activating the Regional Emergency System through the Duty Officer of the Waterloo Regional Police Service.
 - (b) Ensuring the notification of appropriate Fire Chief(s) of Affected Lower-tier Municipality(s).
 - (c) The establishment of an Emergency Fire Service Plan and Program for the Regional Lower-tier, and exercising mobilising control over participating fire departments in the Regional Mutual Aid activities.

- (d) Making arrangements for the required additional fire or emergency team responses with the Fire Marshal of Ontario
- (e) Advising the Regional Emergency Control Group on matters concerning fire suppression And/or fire prevention in areas where the emergency has caused increased fire risks.
- (f) Appointing a Health and Safety Officer to the ESM Team and advising the RECG accordingly of such appointment.
- (g) Liaising with the Fire Chief(s) of the affected Municipality(s) to determine if any additional assistance is required and assuming responsibility for obtaining such assistance.
- (h) The establishment of an inner-perimeter within the emergency area when the Fire Service is lead agency.
- (i) Providing an Emergency Site Manager if required.
- (j) Participating in a debriefing and assisting the Manager of Emergency Measures in the Preparation of a report on the emergency.

14.8 Commissioner of Social Services

- (1) The Commissioner of Social Services is responsible for: Designation and arranging for opening (by contacting the appropriate person(s) identified in the Reception/Evacuation Centre Site Listing) of additional/secondary reception/evacuation centre(s), as required. Immediate notification of the Chief of Police regarding the location of additional/secondary reception/evacuation centres. Whenever feasible site section should be done using the Reception/Evacuation Centre Site Section Protocol
- (a) The management, operation, set up, closure and staffing of reception/evacuation centres with the assistance of the Regional Public Health and designated volunteer agencies for the registration, feeding, care, clothing, welfare and shelter of persons in accordance with the Social Services Department Emergency Response Plan.
- (b) Liasing with the Waterloo Regional Police Chief with respect to the establishment of reception/evacuation centres and other areas of mutual concern.
- (c) Liasing with the Commissioner of Public Health/Medical Officer of Health on areas of mutual concern regarding operations in reception/evacuation centres.
- (d) Ensuring that a property representative(s) is/are notified when Public or Private facility(s) is/are required as reception/evacuation centre(s), and that staff and volunteers utilizing the facility(s) take direction from the representative(s) with respect to its/their maintenance, use and operation.
- (e) When volunteers are involved, ensuring that the Volunteer Registration Forms (Appendix 8) are completed and a copy of each form are retained for Township use.

- (f) Participating in a debriefing and assisting the Township of North Dumfries Fire Chief in the preparation of a report on the emergency.

14.9 Commissioner of Public Health/Medical Officer of Health

- (1) The Commissioner of Public Health/Medical Officer of Health is responsible for:
 - (a) Acting as a co-ordinating link for all health services at the Emergency Control Group.
 - (b) Liaising with the Provincial Ministry of Health and Long Term Care, Public Health Branch.
 - (c) Liaising with the Ambulance Service representative on the Emergency Control Group.
 - (d) Providing advice on any matters that may adversely affect public health, including risk to public safety, and the need to evacuate buildings or neighbourhoods.
 - (e) Providing authoritative instructions on health and safety matters to the public through the Emergency Information Officer.
 - (f) Co-ordinating the response to disease related emergencies or anticipated emergencies such as epidemics, according to Ministry of Health and Long Term Care policies.
 - (g) Ensuring co-ordination of care of bed-ridden citizens and invalids at home and in reception/evacuation centres during an emergency.
 - (h) Ensuring liaison with voluntary and private agencies, as required, for augmenting and co-ordinating Public Health resources.
 - (i) Ensuring co-ordination of all efforts to prevent and control disease in the Township during an emergency.
 - (j) Notifying the Public Works Superintendent regarding the need for potable water supplies and sanitation facilities.
 - (j) Providing liaison with the Commissioner of Social Services on areas of mutual concern regarding operations in reception/evacuation centres.
 - (k) When required, assisting the Emergency Site Manager as appointed by the Emergency Control Group in fulfilling their responsibilities

15.0 Emergency Site Manager

- (1) Participating in a debriefing and assisting the Township Fire Chief in the preparation of a report on the emergency. In consultation with the responding emergency services agencies, define the inner and outer perimeters
- (2) Once appointed, this individual will no longer be responsible for the operations or command of their agency. The ESM shall report directly to the Administrator/Clerk-Treasurer.

- (3) The Emergency Site Manager (ESM) will be **appointed** by the Emergency Control Group from the lead agency involved in the specific type of emergency. Examples - search and rescue/fire incident =Fire as lead agency evacuation =Police as lead agency
- (4) Selection of the Emergency Site Manager will take into consideration the following:
- availability and approval of their agency;
 - training and field experience; and
 - knowledge of responding agencies responsibilities and resources.
 - inter-personal skills to list of selection criteria

The Emergency Site Manager upon appointment by the Emergency Control Group has the authority to:

- (a) Call meetings of the responding agency commanders for information sharing, establishing objectives in the site management, and prioritise limited resources where applicable.
- (b) Mediate conflicts between agencies and to contact the Administrator at the Emergency Control Group should he/she be unable to resolve the matter.
- (c) Request assistance from responding agencies for communications and other emergency site management tools.
- (d) In consultation with the Administrator/Clerk-Treasurer, appoint an Assistant ESM, Logistics Officer, Liaison Officer, Telecommunications Officer, Health and Safety Officer and an On-Scene Media Spokesperson.

The Emergency Site Manager is responsible to:

- (a) Ensure that priorities, tasks and tactics have been established to contain the problem.
- (b) Ensure that responding agencies are aware of human and material resources that are available to mitigate the emergency.
- (c) Ensure agencies address the needs of their staff with regards to stress, fatigue, food, shelter and relief.
- (d) Maintain a communication link with the Administrator/Clerk-Treasurer at the EOC for the flow of accurate information and assistance in management of the emergency.
- (e) Ensures that responding agencies meet to update/exchange information and/or re-evaluate on a regular basis.
- (f) Monitor the operation of the emergency site and make suggestions where appropriate.

- (g) Exercise foresight as to future events in the management of the emergency such as resource requirements, weather, lighting, etc.
- (h) Understand laws and policies at all levels that must be taken into consideration during the management or recovery of the emergency.
- (i) Where possible conserve resources should the emergency heighten or lengthen in time, Understanding that outside the emergency area the Emergency Control Group is managing the day-to-day township operations in our community.

15.1 Regional Emergency Measures Manager

- (1) In the event of a Township emergency or major incident, the Regional Emergency Measures Manager will be responsible for:
 - (a) Acting in a resources and advisory capacity to the Emergency Control Group, and other emergency and support staff on emergency planning matters, as required.
 - (b) Providing guidance and assistance to the various sub-committees, groups, departments, and personnel involved at the Emergency Operations Centre, and any other location, as required.
 - (c) Co-ordination and preparation of the report on the emergency and assisting the Township Fire Chief in hosting the emergency debriefing.
 - (d) Providing liaison with other agencies as required by the Emergency Control Group.
 - (f) When required, assisting the Emergency Site Manager as appointed by the Emergency Control Group in fulfilling his/her responsibilities

PART VI

EMERGENCY SUPPORT AND ADVISORY STAFF

16. Emergency Support and Advisory Staff

- (1) The following Township staff may be required to provide support, logistics and advice to the Emergency Control Group:
 - (a) Deputy Clerk Treasurer
 - (b) Director of Recreation Services
 - (c) Solicitor
 - (d) Director of Tax Revenue

- (2) Upon direction from the Administrator/Clerk-Treasurer, the Deputy Clerk notifies the required Emergency Support and Advisory Staff (and any other required Township staff) to report to the Emergency Operations Centre.

17. Individual Responsibilities

17.1 Director of Tax Revenue

- (1) The Director of Tax Revenue is responsible for:
- (a) If required, assisting the Administrator/Clerk-Treasurer in activating the Township Internal Alerting System.
 - (b) Initiating the opening, operation and staffing of switchboard at the Township office, as the situation dictates.
 - (c) Initiating the notification of the after hours answering service, and the management of the switchboard at the Township Office.
 - (d) Co-ordinating the provision of clerical staff to assist in the Emergency Operations Centre, as required.
 - (e) Upon direction by the Mayor, ensuring that all Members of the Township Council are advised of the declaration and termination of declaration of the emergency.
 - (f) Upon direction by the Mayor, arranging a special meeting(s) of Township Council, as required, and advising members of Council of the time, date, and location of the meeting.
 - (g) Procuring staff to assist, as required.
 - (h) Prepare name tags and door labels

17.2 Director of Recreation

- (1) In the event of an emergency the Director of Recreation or alternate will be responsible for:
- (a) Opening and maintenance of all Township owned facility(s), as required.
 - (b) Arranging for security at all Township owned facility(s), as required.
 - (c) Co-ordinating the maintenance and operation of feeding, sleeping and meeting areas at the Emergency Operations Centre, as required. (workers only)
 - (d) Providing liaison with the Treasurer and Transportation Co-ordinator (By-Law Enforcement Officer) for food and supplies, as required.
 - (e) Procuring staff to assist, as required.

17.3 Solicitor

- (1) The Solicitor is responsible for:
 - (a) The provision of advice to any member of the Emergency Control Group and the Support and Advisory Staff on matters of a legal nature as they may apply to the actions of the Township of North Dumfries in its response to the emergency, as requested.
 - (b) Providing liaison with the Solicitor of the Regional Municipality of Waterloo, or adjacent Municipality or County, if required.

17.4 Deputy Clerk Treasurer

- (1) The Deputy Clerk Treasurer is responsible for:
 - (a) Alerting appropriate contacts in internal alerting system.
 - (b) The provision of information and advice on financial matters as they relate to the emergency and the capabilities of the Township of North Dumfries.
 - (c) The provision and securing of equipment and supplies not owned by the Township of North Dumfries, as required by members of the Emergency Control Group and the Support and Advisory Staff, to mitigate the effects of the emergency.
 - (d) Should the Deputy Clerk Treasurer or alternate have concerns with authorization for expenditures that may contravene purchasing by-laws, then contact will be established with the Administrator/Clerk-Treasurer or alternate to resolve the matter.
 - (e) Maintaining and updating a list of all vendors who may be required to provide supplies and equipment.
 - (f) Ensuring that records of expenses are maintained for future claim purposes.
 - (g) Providing liaison, if necessary, with the Chief Financial Officer for the Regional Municipality of Waterloo.
 - (h) Providing liaison with purchasing agents of other Township(s), City(s), and the Region, if necessary.
 - (i) Providing liaison with the provincial officials with respect to the utilization of Provincial emergency relief funds if applicable.
 - (j) Providing liaison with other agencies involved in fundraising activities to avoid duplication in the raising and utilization of donated funds.
 - (k) Setting up the necessary mechanisms for receiving, adjusting and paying claims for interim financial assistance or final emergency relief funding.
 - (l) Procuring staff to assist as required.

17.5

Director of Recreation

- (1) In the event of an emergency the Director of Recreation or alternate will assume the role of Director of Human Resources and will be responsible for:
 - (a) Co-ordinating and processing requests for human resources.
 - (b) In conjunction with the Media Co-ordinator and under the direction of the Emergency Control Group, co-ordinating offers of, and appeals for, volunteers.
 - (c) Selecting the most appropriate site(s) for the registration of human resources.
 - (d) Ensuring records of human resources and administrative detail, that may involve financial liability, are completed.
 - (e) Providing liaison with the Reception/Evacuation Centre Co-ordinator(s) regarding the completion/distribution of volunteer Registration forms (Appendix 8).
 - (f) Receiving and maintaining all completed volunteer registration forms. Completed volunteer registration forms and other human resources information must be communicated to the Director of Human Resources or designate as soon as possible.

After the termination of an emergency, this information must be delivered within 24 hours to the Director of Human Resources.

- (g) Ensuring identification cards are issued to volunteers and temporary employees, where practical.
- (h) Arranging for transportation of human resources to and from site(s), through the Public Works Superintendent.
- (i) Obtaining assistance, if necessary, from Employment and Immigration Canada, as well as other government departments, public and private agencies and volunteer groups.
- (j) Procuring staff to assist, as required.

17.6 **Transportation Co-ordinator**

- (1) In the event of an emergency, the By-Law Enforcement Officer or alternate will assume the role of Transportation Co-ordinator, and will be responsible for:
 - (a) Co-ordinating the acquisition, distribution and scheduling of various modes of transport (i.e. public transit, school buses, trains, boats, and trucks) for the purpose of transporting persons and/or supplies, as required, by members of the Emergency Control Group and the Support and Advisory Staff.

- (b) Providing liaison with Municipal Transportation Co-ordinators, and/or the Director of Grand River Transit, if necessary.
- (c) Procuring staff to assist, as required.
- (d) Ensuring that a record is maintained of drivers and operators involved. Where required and when possible, the Volunteer Registration Form (Appendix 8) should be completed and forwarded to the Director of Human Resources (Director of Recreation).

PART VII

MEDIA AND PUBLIC INFORMATION

18. Introduction

- (1) Upon implementation of this emergency response plan, it will be very important to co-ordinate the release of accurate information to the news media, issue authoritative instructions to the public, and respond to or redirect individual requests for, or reports on, information concerning any aspect of the emergency.
- (2) In order to fulfil these functions during an emergency, the following positions will be established:
 - (a) an On-Scene Media Spokesperson will be appointed by the Emergency Site Manager,
 - (b) a Media Co-ordinator at the EOC will be appointed by and report directly to the Administrator/Clerk-Treasurer.
 - (c) the Deputy Clerk Treasurer will assume the role of Citizen Inquiry Supervisor.
- (3) Depending on the scope of the emergency, there will likely be a need to establish two media information centres - one near the scene (the On-Scene Media Information Centre), and the other near the Emergency Operations Centre (EOC Media Information Centre). In some cases, however, a joint media information centre may be desirable. The Citizen Inquiry work area should also be located at or near the EOC Media Information Centre.

19. On-Scene Media Spokesperson

- (1) The On-Scene Media Spokesperson will be appointed by the Emergency Site Manager and is responsible for:
 - (a) Establishing and co-ordinating an On-Scene Media Information Centre in a safe, appropriate location, at or near the scene, for the media to assemble.
 - (b) Establishing a communication link and conferring regularly with the Emergency Information Officer at the EOC and/or the appointed Assistant Emergency Information Officer at the scene. It is extremely important to ensure that information released to the media from the On-Scene Media Information Centre is consistent with that released by the Emergency Information Officer at the EOC Media Information Centre.
 - (c) Redirecting all inquiries regarding decisions made by the Emergency Control Group and the emergency as a whole, to the Emergency Information Officer at the EOC.
 - (d) Responding to inquiries from the media **pertaining to the scene** only.
 - (e) Advising the following persons and agencies of the location and telephone number(s) (as available) of the On-Scene Media Information Centre:
 - Emergency Site Manager
 - Police Media Relations Officer

- Emergency services personnel at scene (where possible)
 - Any other appropriate personnel or agencies
- (f) Controlling and redirecting media to the On-Scene Media Information Centre.
- (g) Where necessary and appropriate, co-ordinating media photograph sessions at the scene.
- (h) Co-ordinating on-scene interviews between the emergency services personnel and the media.

20. Emergency Information Officer

- (1) The Emergency Information Officer for the Township of North Dumfries is the Administrator/Clerk Treasurer or a designate and is responsible for:
- (a) As the **primary** information source the Emergency Information Officer will establish a communication link with the On-Scene Media Spokesperson, the Police Public Relations Officer, the Citizen Inquiry Supervisor and any other media co-ordinator(s) involved in the incident, and will endeavour to ensure that all information released to the media and public is consistent and accurate.
 - (b) Appointing an **Assistant** Emergency Information Officer to attend the On-Scene Media Information Centre and appointing or procuring any other personnel required.
 - (c) Designating and co-ordinating an EOC Media Information Centre for members of the media to assemble for the issuance of accurate media releases and authoritative instructions to the public.
 - (d) Briefing the Emergency Control Group on how the EOC Media Information Centre will be set up and selecting the appropriate spokesperson(s) to provide statements to the media.
 - (e) Provide liaison with the Emergency Control Group to obtain the appropriate information for media releases, co-ordinate individual interviews and organize press conferences.
 - (f) Establishing a telephone number(s) for media inquiries and ensuring that the following are advised accordingly:
 - Media
 - Emergency Control Group
 - Switchboard (Regional, Municipal, Emergency Services)
 - On-Scene Media Spokesperson
 - Assistant Emergency Information Officer
 - Police Media Relations Officer
 - Citizen Inquiry Supervisor(s)
 - Any other appropriate persons, agencies or businesses
 - (g) Providing direction and regular updates to the Citizen Inquiry Supervisor to ensure that the most accurate and up-to-date information is disseminated to the public.
 - (a) Ensuring that the media releases are approved by the Administrator/Clerk-Treasurer prior to dissemination, and distributing hard copies of the media

release to the EOC Media Information Centre, the Emergency Control Group, Citizen Inquiry Supervisor and other key persons handling inquiries from the media.

- (h) Monitoring news coverage, and correcting any erroneous information.
- (i) Maintaining copies of media releases and newspaper articles pertaining to the emergency.

21. Citizen Inquiry Supervisor

- (1) The Citizen Inquiry Supervisor for the Township of North Dumfries is the Deputy Clerk Treasurer and is responsible for:
 - (a) Automatic establishment of a Citizen Inquiry Service, including the appointment of personnel and designation of Citizen Inquiry telephone lines, at the Township Office or co-ordinating the Service at other locations, as required. Where possible the Citizen Inquiry Service should be located at or near the EOC Media Information Centre.
 - (b) Apprising the Emergency Information Officer at the EOC Media Information Centre of the establishment of the Citizen Inquiry Service and designated telephone number(s).
 - (c) Apprising the effected emergency services, the Emergency Control Group and local municipal and regional switchboards of the establishment of the Citizen Inquiry Service and designated telephone numbers.
 - (d) Continual liaison with the Emergency Information Officer to obtain current information on the emergency.
 - (e) Responding to, and re-directing inquiries and reports from the public based upon information from the Emergency Information Officer or as outlined in Sections F and G below. (Such information may be related to school closings, access routes or the location of evacuation centres.)
 - (f) Responding to and redirecting inquiries pertaining to the investigation of the emergency, deaths, injuries or matters of personnel involved with or affected by the emergency to the appropriate emergency service.
 - (g) Responding to and redirecting inquiries pertaining to persons who may be located in evacuation centres to the registration and inquiry telephone number(s) at the appropriate Red Cross Branch Headquarters.
 - (h) Procuring staff to assist, as required.

PART VIII

OTHER LOCAL AGENCIES, SERVICES AND DEPARTMENTS

22. Grand River Conservation Authority

Should a flood emergency situation develop in the Township of North Dumfries, not only must the Ministry of Community Safety and Correctional Services be notified by the Mayor or alternate upon declaration of the emergency but the Ministry of Natural Resources must also be notified.

The following is taken from a memorandum to all municipalities, dated January 19, 1988 concerning Declaration of Flood Emergencies and Flood Response Plans from G. Tough, then Deputy Minister of Natural Resources and J. D. Takach, Deputy Solicitor General, Ministry of the Solicitor General.

Provincial response is designed to assist in combating floods once a municipality determines that its resources are inadequate to deal effectively with the situation.

In flood emergency situations, Head-of-Council may declare that an emergency exists within his/her municipality and may request provincial assistance from the Ministry of Natural Resources by following the procedures outlined below:

- (a) The Head-of-Council contacts the local flood response co-ordinator. The local co-ordinator is the District Manager of the Ministry of Natural Resources for the area;
- (b) If the local co-ordinator cannot be contacted, the request for assistance should be routed through the Grand River Conservation Authority.

Grand River Conservation Authority
- Cambridge District (see appendix 5)

- (c) Should you be unable to contact someone in authority, then request for assistance should be made through the Provincial Flood Emergency Co-ordinator (available on a 24-hour/365-day basis) through the Ontario Provincial Police's Local Detachment, or by calling Queen's Park Central Switchboard (416-314-1090) and asking for the Provincial Flood Emergency Co-ordinator on call.

23. Ontario Provincial Police

- (1) In the event of an emergency occurring on the Provincial Highways, or Provincial Parks within the Township of North Dumfries, the Ontario Provincial Police will be responsible for:
 - (a) Implementing the **Ontario Provincial Police Disaster Procedures Manual**.
 - (b) Securing the site of the incident.
 - (d) Preventing looting.
 - (e) Acting as the Agent of the Chief Coroner, within the terms of the Coroner's Act.
 - (f) Maintaining law and order.
 - (g) Working together with the Waterloo Regional Police Service to co-ordinate matters of mutual concern.
 - (h) Providing an Ontario Provincial Police representative to participate on the Emergency Control Group, as required.
- (2) In the event of an emergency occurring within the Township of North Dumfries, but outside the normal jurisdiction of the Ontario Provincial Police, the O.P.P. will assist the Waterloo Regional Police Service if requested by the Chief of Police, dependent upon resources available at that time.

24. Waterloo Region District School Board and Waterloo Region Roman Catholic Separate School Board

- (1) The Waterloo Region District School Board and the Waterloo Region Roman Catholic Separate School Board are responsible for:
- (a) The provision of any school (as appropriate and available) for use as a reception/evacuation centre, as designated by the Waterloo Regional Police Service or Commissioner of Social Services.
 - (b) Upon being contacted by the Commissioner of Social Services or designate, providing a Waterloo Region District School Board/Waterloo Region Roman Catholic Separate School Board representative(s) to co-ordinate and provide direction with respect to the maintenance, use and operation of the facilities being utilised as reception/evacuation centres. For a list of appropriate school representatives, please refer to Appendices 7 and 8.
 - (c) In the event of an emergency during normal school hours, the principal(s) of the affected school(s) (until directed otherwise) is/are responsible for:
 - (i) implementing the school "Stay-Put" Emergency Plan, or
 - (ii) implementing the school "Evacuation" Plan,depending on the nature and scope of the emergency.

25. Hospital Administrators

- (1) Within the Region of Waterloo, there are three hospital Corporations:
- (a) Grand River
 - (b) St. Mary's
 - (c) Cambridge Memorial
- (2) During an emergency, each Hospital Administrator is responsible for:
- (a) Implementing their respective Hospital Emergency Plan.
 - (b) Providing liaison with the Commissioner of Public Health/Medical Officer of Health and Director of Emergency Medical Services with respect to hospital and medical matters, as required.
 - (c) Evaluating requests for the provision of medical site teams.
 - (d) Providing liaison with the Ministry of Health and Long Term Care as appropriate.

26. Critical Incident Stress Team

The Police, Fire and Emergency Medical Services operate a trained volunteer Critical Incident Stress (CIS) Team. The CIS Team is available for stress debriefing during and succeeding emergencies and major incidents by contacting one of the emergency service agencies.

27. CEO Cambridge & North Dumfries Hydro Inc. And President of Cambridge & North Dumfries Hydro Inc..

- (1) The CEO Cambridge & North Dumfries Hydro Inc. and President of Cambridge & North Dumfries Hydro Inc. are responsible for:
 - (a) Notifying critical agencies or persons (i.e. hospitals and persons on medical support equipment) of outages.
 - (b) Discontinuing services to any consumer where this is considered in the interest of public safety.
 - (c) Establishing priorities for the restoration of services
 - (d) Maintaining/restoring services on a priority basis where necessary and practical (i.e. Evacuation Centres) as determined by the Emergency Control Group.
 - (e) Making arrangements for required additional staff and supplies to restore the electrical distribution system.
 - (f) Providing liaison with Ontario Hydro for inspections services for restoration of electrical service.
 - (g) Assisting the Emergency Site Manager as appointed by the Emergency Control Group in fulfilling their responsibilities when required.
 - (h) Maintain a log outlining communications and actions taken as well as participating in a debriefing, assisting the in the preparation of a report on the emergency.
 - (i) Make arrangements on a priority basis for large mobile generators, where necessary and practical, (i.e. Evacuation Centres, Hospitals) as determined by the Emergency Control Group.

PART IX

PLAN MAINTENANCE, REVISION, TESTING

AND INTERNAL PROCEDURES

28. Plan Maintenance and Revision

- (1) The Township of North Dumfries Emergency Plan will be maintained and distributed by the CEMC and Township Fire Chief.
- (2) This plan will be reviewed annually and, where necessary, revised by a meeting(s) of the Emergency Control Group. This will be co-ordinated by the CEMC and Township Fire Chief
- (3) The Emergency Plan shall be revised by By-law or by Resolution of Township Council, however, revisions to the appendices or minor administrative changes, may be made by the CEMC and Township Fire Chief.
- (4) It is the responsibility of each person, agency, service or department named within this emergency plan to notify the CEMC and Township Fire Chief forthwith, of any revisions to the appendices or administrative changes.

29. Testing of Plan

- (1) An annual exercise **may** be conducted in order to test the overall effectiveness of this emergency plan and provide training to the Emergency Control Group. Revisions to this plan shall incorporate recommendations stemming from such exercises.

30. Internal Procedures

- (1) Each department/service involved with this emergency plan shall prepare functional emergency procedures or guidelines outlining how it will fulfil its responsibilities during an emergency.
- (2) Each department/service shall designate a member of its staff to maintain and revise its own emergency procedures or guidelines.